

BOARD OF DIRECTORS REPORT

Dear Shareholders,

On behalf of the Board of Directors of UBAR Hotels and Resorts SAOG, it is our pleasure to present the Unaudited Consolidated Financial Results of the Company for the period ended 30 September 2025.

Performance Review

For the period ended till 30 September 2025, the Company has generated consolidated revenue of RO 1,941,223/-, which is on the higher side by 24% compared to last year's revenue of RO 1,567,800/.

Overall, the company has managed to reduce the losses of profit before tax and after tax by RO 400,622 to RO 688,393 against last year's losses of RO 1,089,015/ for the period ended 30 September 2025.

All efforts have been exerted to maintain the Company's stability and ensure the continuity of its operation. On a positive note, GT Muscat's refurbishment efforts significantly improved its quality score, online ratings, revenue, and client feedback, which set a strong foundation. Now, the management has strong confidence in achieving growth in the future.

Historically, tourism activity is typically minimal during the off-season period from May to September and we have minimal business from the leisure segment; therefore, both hotels were targeting more of a corporate segment, local tourism and ministerial business. The Management is also working on various promotional offers for all segments to increase revenues. All efforts have also been made to control the costs in every area and bring out efficiencies of synergies. At the same time, Management is also taking all steps to control the cost.

Looking ahead, the upcoming peak season presents a promising outlook. Based on current trends and business on books, Management remains confident that revenue will improve significantly, enabling both properties to achieve their set targets during the peak season.

Omanization,

The Company has been encouraging Omanization by employing Omanis in various departments. Throughout the year, all efforts are made to comply with the government's requirement to achieve the Omanization level.

Future Perspective

The Board is hopeful that the current scenario will show signs of improvement in the coming period. Oman will witness an increased influx of leisure tourists by the end of the year and will continue to remain a desired destination among travelers.

The Board assures the shareholders that the Company will strive to achieve better results in the coming months through the proven, hard, and sincere efforts of Management and its staff.

Conclusion,

The Board looks forward to the continued growth of the tourism industry in the Sultanate of Oman. The Board of Directors, on behalf of the Shareholders, have a great pleasure to extend their profound thanks, loyalty, and gratitude to His Majesty Sultan Haitham Bin Tarik; God Bless him, for His Majesty's inspiring leadership and wise policies. We are confident that our nation will continue to walk on a path of progress and prosperity under His Majesty's leadership.

Thanking You.

Chairman/Director

